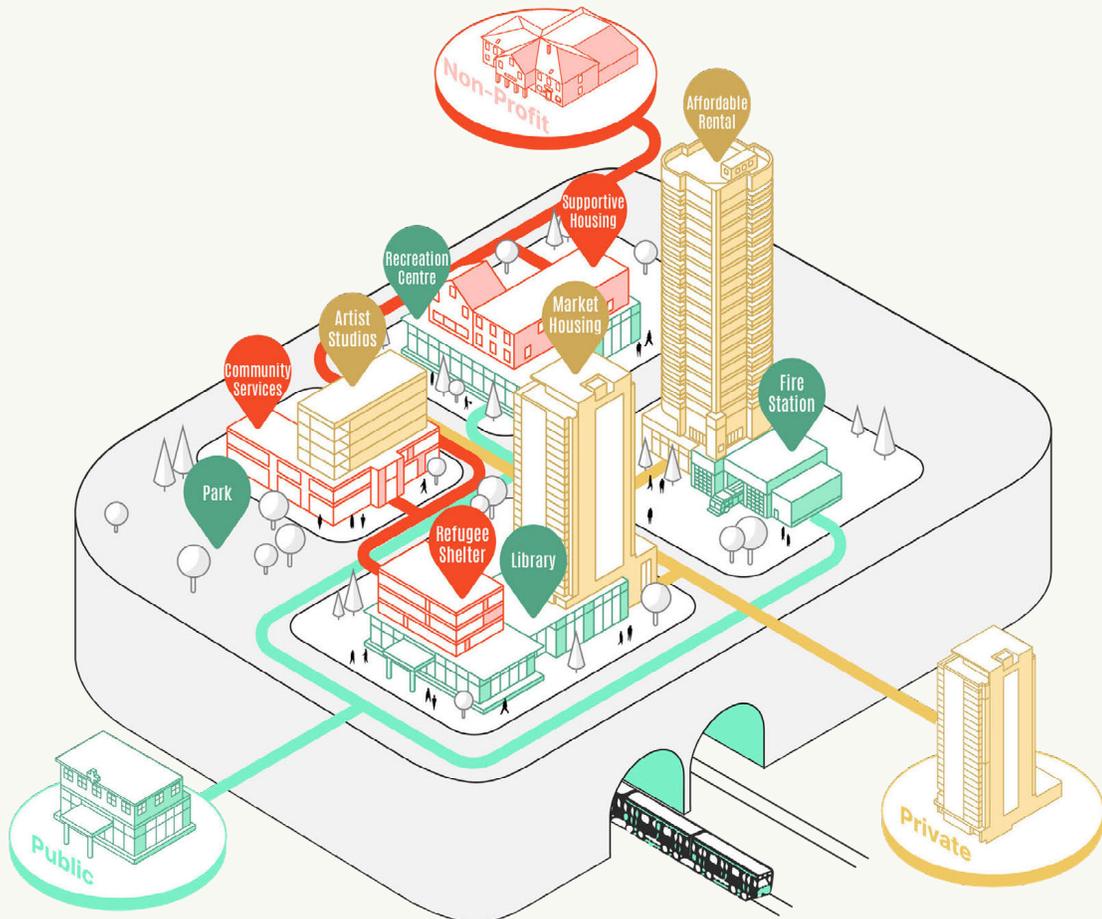




INFRASTRUCTURE INSTITUTE

ANNUAL REPORT

2022-2023



Director's Letter

The year 2022/2023 was one of momentum and growth. This reflects what many of our communities require as we shift from a global health emergency to building back stronger neighbourhoods, economies, and public infrastructure. The past 3 years have shown us how the status quo fails so many people.

The Infrastructure Institute solidified our team and delivered a broad range of research, training, advisory and engagement programs, which at heart, are about supporting projects that build spaces to deliver community benefit, further underscored when community and public ownership can be maintained.

The Institute delivered the first complete cycle of our social purpose real estate training and accelerator programs for non-profits interested in building their own community space or developing housing. We were also very excited to launch the FutureBUILDS program, a BIPOC real estate incubator, in partnership with Monumental projects, helping to bring new ideas and diversity to the real estate sector. We are continuing to leverage partnerships with emerging organizations and long-time supporters to maximize impact and reach across communities.

This year we were retained by new clients to explore the potential for creative urban solutions for housing, educational and health services built on existing public assets, and showcased our exhibition on these creative mixed-use approaches. Our +(plus) 2.0 exhibition was held at 2 new exciting venues in Toronto to an even broader audience. Transitioning back to in-person delivery at the University has also given us the opportunity to host many public events, talks, and panels this past year. Our multi-disciplinary team published 3 new reports, co-guest edited a special section of a journal, and an academic paper across topics such as transit-oriented development,

affordability of community space for not-for-profits,
partnerships in mixed-used real estate development,
and social infrastructure for Black communities.

I'm proud to present to you the second annual report
of the Infrastructure Institute. We hope to continue
finding opportunities to collaborate and uplift
innovative solutions to infrastructure and city-building.

Sincerely,

A handwritten signature in dark ink, appearing to read "matt siemiatycki". The signature is fluid and cursive, written in a professional style.

Matti Siemiatycki, Director
Infrastructure Institute, School of Cities
University of Toronto





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Media & News

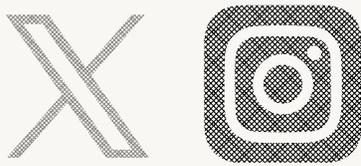
44

Growing Networks



ANNUAL HIGHLIGHTS

2022-2023



Started 2 new channels with 700

new followers across all social media platforms

33K+

New visitors to our



website

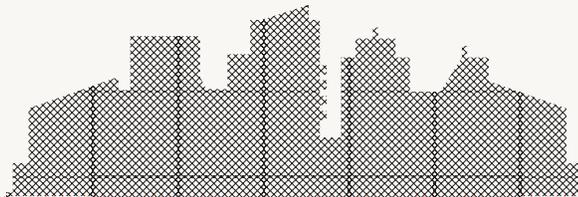
from over **106** countries

Ran the **Groundwork Initiative** with

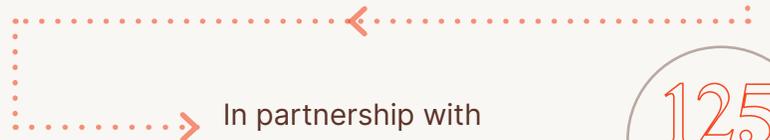
9 Organizations completing the **Accelerator Program**



150+ attendees at **SPRE panel series**



Co-launched **FutureBUILDS**

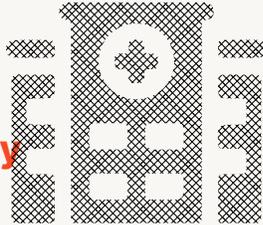


And a final cohort with **25 Participants**

REACH

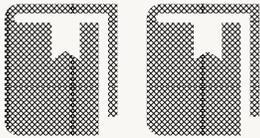
TRAINING

2 new advisory projects



- INFRASTRUCTURE ONTARIO HEALTH-ORIENTED COMMUNITIES
- TORONTO LAND CORPORATION MIXED-USE SCHOOL CONCEPT STUDY

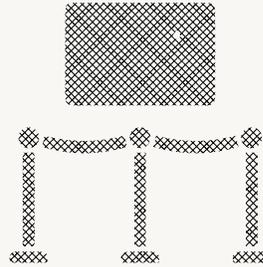
3 new publications



47+

Media features

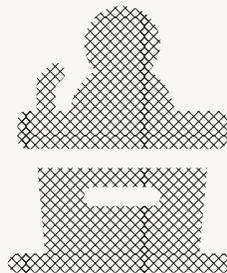
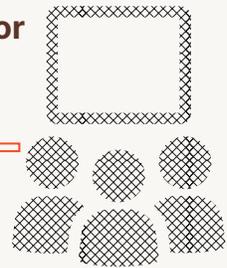
2 public exhibitions



with **+(plus) 2.0 Exhibition** winning best event at DesignTO 2023

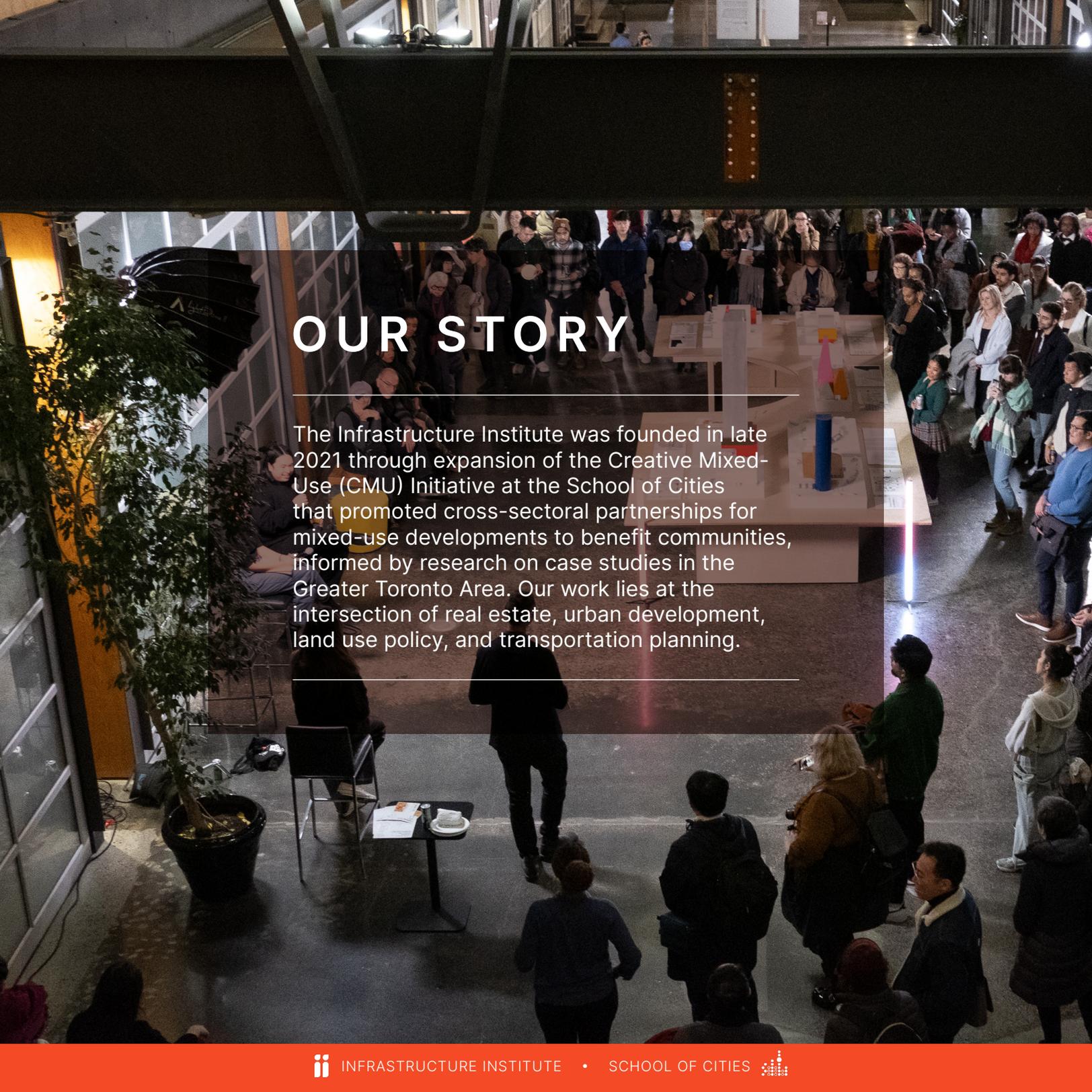
hosted 5 **panels or events** with

1000+ attendees



CIP 2023 National Navigation Conference speaker session on

SPRE & creative mixed-use



OUR STORY

The Infrastructure Institute was founded in late 2021 through expansion of the Creative Mixed-Use (CMU) Initiative at the School of Cities that promoted cross-sectoral partnerships for mixed-use developments to benefit communities, informed by research on case studies in the Greater Toronto Area. Our work lies at the intersection of real estate, urban development, land use policy, and transportation planning.





Mission

As a training, advisory, and interdisciplinary research hub at the University of Toronto's School of Cities, we aim to be innovative and responsive in our work, with the overall goal of building local and global expertise in planning for civil and social infrastructure, decision-making, and delivery. We convene stakeholders across sectors through advisory work, research, training, and public engagement with the mission of testing solutions for urban challenges that lead to meaningful density for vibrant and sustainable cities.

Vision

We seek to refine collaboration between public, private, and the not-for-profit sectors and become Canada's hub for infrastructure training and interdisciplinary knowledge.



Guiding Principles

Listen first, create together.

We convene our partners, clients, and program attendees from various sectors to succeed in building more resilient cities and communities.

Evidence-based intervention.

We develop urban solutions based on critical thinking and a deep foundation of research, open-minded to promising new ideas and technologies.

Building communities up.

We strive for impact in our local communities by supporting city-building activities where all voices are heard, particularly traditionally excluded groups.

Sharing knowledge.

We seek to share best practices and resources in an accessible manner to ensure the practical application of valuable knowledge and learnings.

Infrastructure Institute

Team

The Infrastructure Institute is a team of talented and dynamic individuals who bring their hard work and unique perspectives to each project we execute. We are passionate city-builders who combine interdisciplinary research and engagement into practice. Our talented team comprises academics, researchers, designers and urban practitioners.





Matti Siemiatycki
DIRECTOR

**Extended Team:
Fellows & Advisors**

Drew Fagan
Prentiss Dantzer
Shoshanna Saxe
Steven Farber
Enid Slack
Astrid Haas
Nidhi Subramanyam
Zannah Matson
Leonard Mwesigwa



Helen Ketema
PROJECT LEAD



Sarah Chan
PLANNING &
DESIGN LEAD



Alix Aylen
PROGRAM LEAD



Phat Le
ARCHITECTURAL
DESIGNER



Alexandra Lambropoulos
PROJECT OFFICER



Raisa Masud
CURRICULUM
DEVELOPER



Shelby Lee
COMMUNICATIONS
OFFICER



Nigel Carvalho
URBAN PLANNER



Yinnon Geva
POST-DOCTORAL
FELLOW

YEAR IN REVIEW

STRATEGIC PRIORITIES

All four of our strategic priorities have made significant progress. This section provides a summary of the achievements made in addition to the future outlook for the year ahead.



Advisory

Conduct research and design for infrastructure leaders and practitioners



Research

Investigate the barriers to successful infrastructure developments



Training

Train urban leaders, practitioners and organizations



Engagement

Engage practitioners, policy makers and community organizations.



Advisory

The past year of advisory and research work included both a continuation of collaborations with existing partners and new partnerships.

Completed

- Infrastructure Ontario Health-Oriented Communities
- Toronto Land Corporation Mixed-Use School Concept Study

Projects in progress

- Ongoing Toronto Land Corporation partnership





4

Public facility types explored as creative mixed-use

2

New partnerships

The past year of advisory work was a continuation of our work with partners to mainstream 'Creative-Mixed-Use' buildings and explore solutions for the meaningful intensification of cities to create vibrant and sustainable spaces and neighbourhoods. These buildings bring together public and private uses in creative ways, locating unexpected partners in the same facility. Many of these projects have significantly contributed to the social and economic fabric of the city, bringing housing, social, and community services to the forefront. We also continue to update our resource on [creative mixed-use case studies](#).



100m Diameter - Hospital



STRATEGIC PRIORITY:
ADVISORY

Infrastructure Ontario - Health-Oriented Communities

This year, we began a new partnership with Infrastructure Ontario to establish a vision for Healthcare-Oriented Communities (HOCs) around hospital lands. HOCs are holistic communities centred around healthcare, where high-quality health services, housing, jobs, and amenities are highly accessible to residents. They catalyze complete communities through the hospital as an economic driver that stimulates and supports the community. Additionally, a successful HOC maximizes the value of public assets by unlocking lands towards the delivery of critical social infrastructures and to increase housing options, including long-term care homes.

The scope of work included a jurisdictional scan on HOC models and examples already present and subsequently inform the formation of design guidelines. The guidelines take into consideration the needs for a diverse population, including a diverse range of supportive housing, and geographic implications, whereby urban, suburban, and rural HOCs adopt different approaches.

3

Demonstration
Concepts
Developed

19

HOC models
studied worldwide



STRATEGIC PRIORITY:
ADVISORY

Toronto Lands Corporation's Mixed-Use School Concept Study

We also started a new partnership with the Toronto Lands Corporation (TLC) and are working together to conduct research on the trends, principles and models for developing schools co-located with housing, and other potential compatible land uses. As Toronto's population grows rapidly, the city faces the challenges of ensuring adequate schools for families, particularly within fast-growing urban areas. The creative mixed-use model is one strategy proven to deliver new schools with other needed community amenities, where partnerships contribute to the overall viability and vibrancy of the project.

The scope of work includes in-depth study of mixed-use schools in their design and delivery and the formation of Design Guidelines to be used by TDSB in future mixed-use school developments. In application, our team has also begun to investigate the redevelopment of several Toronto District School Board properties as mixed-use school sites. We will continue to work with TLC in the upcoming year to envision additional TDSB properties as mixed-use school sites.

5

Demonstration
Concepts
Developed

3

School sites in
early design
development



Research

The past year our team has continued to expand our research areas, topics and share our insights through academic, professional and community-based knowledge mobilization efforts. We facilitate the International Doctoral Cluster on cities and infrastructure in partnership with the University of Manchester. We continue to publish new knowledge across the topics of real estate, transit-oriented development, and social infrastructure through various platforms and partnerships.

Research Reports / Publications

- Finding Mutual Benefit in Urban Development: Lessons From Toronto's Creative Mixed-Use Real Estate Partnerships
- Greater Toronto Non-profit Community Space Survey Results
- Inhibited Growth: Examining Public Investment Gaps in Black Infrastructure Needs

Conferences

- CIP 2023 National Navigation Conference





1
Journal
Publication

2
Published Reports

60+
Session attendance at
CIP National Conference



Greater Toronto Non-profit Community Space Survey Results

SEPTEMBER 2022

Our Groundwork team published “Greater Toronto Non-profit Community Space Survey Results” in collaboration with the Social Purpose Real Estate (SPRE) Reference Group, a table of diverse local organizations chaired by the Infrastructure Institute, with support from the United Way Greater Toronto.



Inhibited Growth: Examining Public Investment Gaps in Black Infrastructure Needs

DECEMBER 2022

Our team co-authored this report in collaboration with the Somali Centre for Culture and Recreation (SCCR). It identifies the need for community-led social infrastructure geared to Toronto’s diverse Black communities and emerged out of a partnership with SCCR to build support for their vision of a cultural and recreation centre.

Finding Mutual Benefit in Urban Development

Lessons From Toronto's Creative Mixed-Use Real Estate Partnerships

Yinnon Geva  Matti Siemiatycki

ABSTRACT

Problem, research strategy, and findings: Public and nonprofit agencies struggle to compete for space in cities as development pressures and unaffordability intensify. We have identified a potential solution in creative mixed-use projects: ad hoc, cross-sectoral partnerships to develop mixed-use buildings involving a public or nonprofit use. We built our analysis on a census of 54 projects in Toronto (Canada), interviews with 24 stakeholders, and a rich data set of secondary sources. We traced the emergence of this approach in Toronto over 2 decades, mapping its geographical expansion, stakeholder diversification, and the various mutually beneficial spatial arrangements of buildings. Building on the theory of collaborative advantage, we analyzed the motivations behind cross-sector partnered ventures, finding a gradual shift from resorting to partnership in reaction to obstacles to partnerships strategically designed to pool together land, resources, and support for development. Third, we highlight here the role of champions in underwriting risks and the limits of relying on market solutions for social purposes. We conclude by discussing the relevance of collaborative city-building in land-constrained North American planning contexts.

Takeaway for practice: Government agencies, nonprofit organizations, and developers alike can benefit from creative mixed-use partnerships, which unlock access to land, resources, development capacities, and community support. Contrary to popular perceptions, intentional separation of nonprofit and for-profit uses can be mutually beneficial. Despite the one-off nature of creative mixed-use development, it can be propelled by an initial cohort of successful partnerships and landmark projects. Limited-time leases, insufficient organizational capacity, and low market demand hinder its implementation.

Keywords: mixed use, nonprofit organizations, partnerships, real estate developers, Toronto

Mixed-use buildings are key components of sustainable, compact, and equitable planning. Cross-sector mixing has also been gaining momentum in Toronto, a city that, despite its relatively hierarch-



Finding Mutual Benefit in Urban Development: Lessons From Toronto's Creative Mixed-Use Real Estate Partnerships

MARCH 2023

Infrastructure Institute Post-Doctoral Fellow, Yinnon Geva, published an article in Journal of the American Planning Association about how government agencies, nonprofit organizations, and developers alike can benefit from creative mixed-use partnerships, which unlock access to land, resources, development capacities, and community support.

Canadian Institute of Planners 2023 Navigation National Conference - Session Presenters

JUNE 2023

Our team was selected to present at the CIP 2023 National Navigation Conference. The focus of the presentation was on our work on using creative mixed-use towards social purpose real estate. It reflected on the current and future need for collaborative partnerships. The conference session had over 60 attendees and the overall conference was attended by over 800 real estate and planning professionals across Canada.



Training

This past year has solidified training as a key pillar to the Infrastructure Institute's work, as we continue to explore opportunities for collaboration and expansion of capacity building opportunities for diverse learners and professionals outside of a traditional academic setting.

Programs

- Groundwork Social Purpose Real Estate Training Modules
- Groundwork Organizational Readiness Program
- Groundwork Accelerator Program
- Groundwork Spring Social Purpose Real Estate Panel Series
- FutureBUILDS BIPOC Real Estate Development Incubator

Programming in progress

- Next season of Groundwork program planning with a new partnership





“

The Accelerator program made it possible for non-profit organizations like ours, to have access to information about housing development processes that we would otherwise have to pay for. This program has certainly supported us to gain a better understanding of our capacity to engage in housing development.

**WOMEN'S HABITAT OF ETOBICOKE,
ACCELERATOR PROGRAM PARTICIPANT**

”



STRATEGIC PRIORITY:
TRAINING

Groundwork: SPRE Organizational Readiness Program & Accelerator

Our team at the Infrastructure Institute launched the first Accelerator program with a cohort of 9 organizations, as part of our Groundwork Initiative. Groundwork, a social purpose real estate initiative of the Infrastructure Institute, encompasses capacity and ecosystem-building projects supporting the development of the missing affordable housing and social services needed in cities. This initiative started in 2021 with our offering of virtual social purpose real estate training modules and has grown to a full capacity-building series which includes the Organizational Readiness program and the Accelerator Program, a 6-month program to help organizations with a site or concept through the pre-development phase. We also offer complimentary events, networking, and learning opportunities throughout the year as part of Groundwork. For a full program summary, please visit our webpage [here](#).

IN PARTNERSHIP WITH:



All
Accelerator
participants
identified new
project partners

95
Attendees at the
Accelerator pitch
night

150+
Attendees at the
SPRE panel series

Cohort

9 Organizations across
Southern Ontario



**BLUE
DOOR**



sccr.



HESPERUS VILLAGE



“ The Accelerator program is a must for any non-profit starting a SPRE project. The team has a wealth of knowledge to share. Projects are able to support and learn from one another. The guest speakers bring very practical and relevant information of development, planning, and financing. ”

**BLUE DOOR,
ACCELERATOR PROGRAM PARTICIPANT**



FutureBUILDS



Sherry Larjani,
Real Estate Developer
and Entrepreneur

**Odeen Eccleston +
Lamont Wiltshire,**
The Wiltshire Group

Marcel Greaux,
Real Estate Entrepreneur,
Co-Founder of Ownablii



STRATEGIC PRIORITY:
TRAINING

FutureBUILDS BIPOC Real Estate Development Incubator

This past year we partnered with Monumental Projects to launch FutureBUILDS BIPOC Real Estate Development Incubator.

FutureBUILDS is a BIPOC Real Estate Development Incubator developed by Monumental and implemented in partnership with the University of Toronto's Infrastructure Institute. The project is funded by the Future Skills Centre. FutureBUILDS seeks to support mid-career Black, Indigenous and People of Colour (BIPOC), who are interested in launching entrepreneurial ventures in real estate development.

Informed by research conducted by Monumental on the experiences of racialized individuals in the real estate development sector, this free incubator program will build a new cohort of real estate developers across Canada, starting with a pilot in Toronto. The goal of this initiative is to add new thinking, agility and ideas into the sector by engaging BIPOC entrepreneurs and innovators who are passionate about solving issues of access to housing and housing affordability.

125

Applicants

25

Program participants

IN PARTNERSHIP WITH:

monumental



Engagement

This past year, the Infrastructure Institute undertook the planning, curation, and content development of exhibitions as a new Strategic Priority.

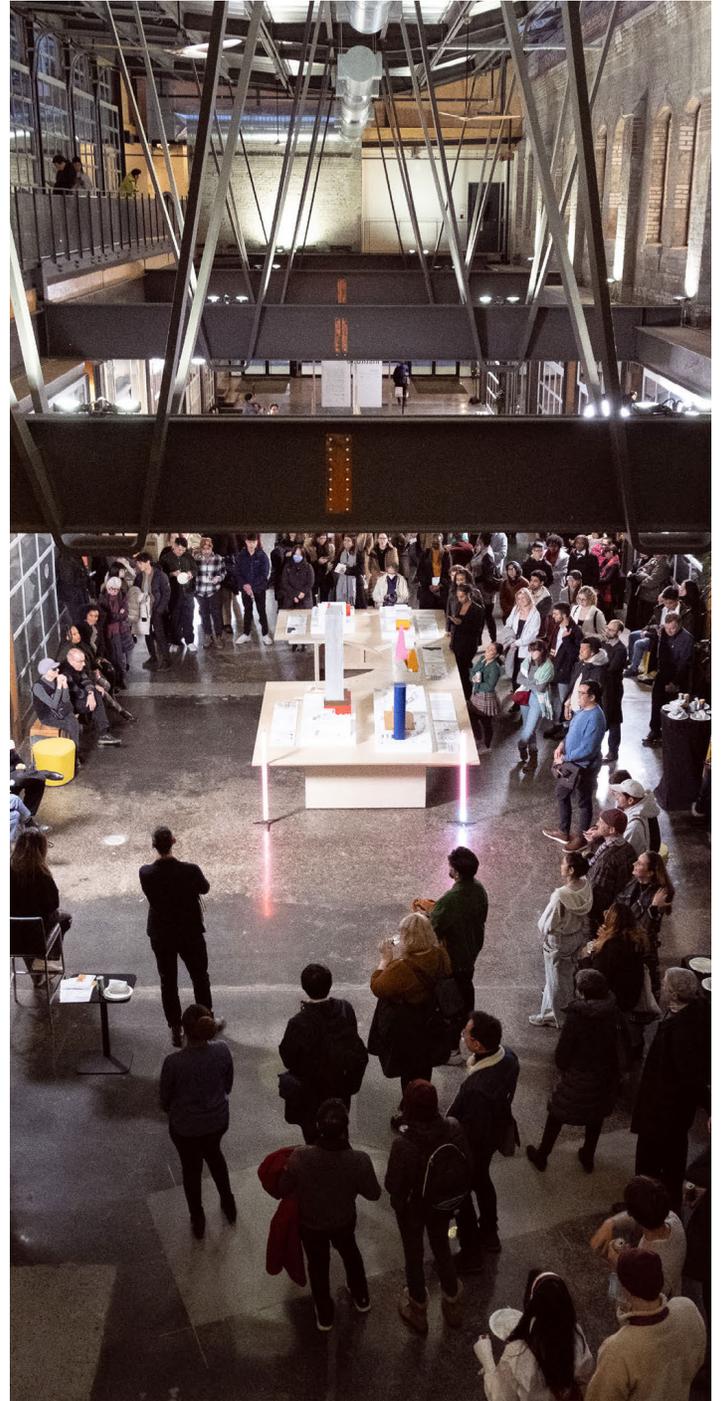
Exhibitions

- Jan 20-29 2023 - +(plus) 2.0 Exhibition Launch: DesignTO 2023

Panels / Events

- Sep 2022 - Evergreen Community Solutions Network Workshop “Towards Creative Mixed-Use”
- Feb 2023 - CIP / OPPI Black History Month webinar
- Feb 2023 - Black-led Community Space Panel
- Mar 2023 - BIPOC Entrepreneurs as Real Estate Developers Panel
- Jul 2023 - FutureBUILDS Fireside Chat & Community Networking
- Aug - Sep 2023 - +(plus) 2.0 Collision Gallery Exhibition & Events





STRATEGIC PRIORITY:
ENGAGEMENT

+(plus)2.0 Exhibition Launch: DesignTO 2023

JAN 20-29 2023

The Infrastructure Institute was a part of the DesignTO festival this year. We were awarded best event and was attended by over 400 people over the duration of the week-long festival.





STRATEGIC PRIORITY:
ENGAGEMENT

Panel Discussion on Black-Led Community Spaces

FEB 23 2023

The Infrastructure Institute co-hosted the Black-led Community Space Panel with the Somali Centre for Culture (SCCR) and Recreation. It was well attended with over 200 attendees in-person and online.



STRATEGIC PRIORITY:
ENGAGEMENT

Virtual Webinars / Workshops

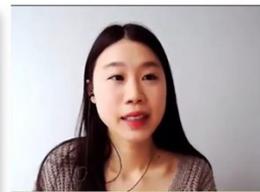
SEP 19 2022 | FEB 17 2023

Hosted two webinars / workshops:

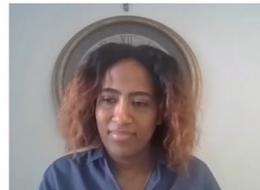
- Evergreen's Community Solutions Network Workshop "Towards Creative Mixed-Use: Innovative Approaches to City-Building"
- Co-presented with SCCR a special Black History Month webinar hosted by the CIP and OPPI



Sakariya Ahmed



Sarah Chan



Helen Kefema



Aimee Powell



Inhibited Growth: Examining Public Investment Gaps in Black Infrastructure Needs – BHM 2023 (CIP/OPPI) NOT YET RATED

6 months ago | More



Canadian Institute of Planners



More from Canadian Institute of Planners

Autoplay next video



Inhibited Growth: ...
Canadian Institute of Planners



Planning Together...

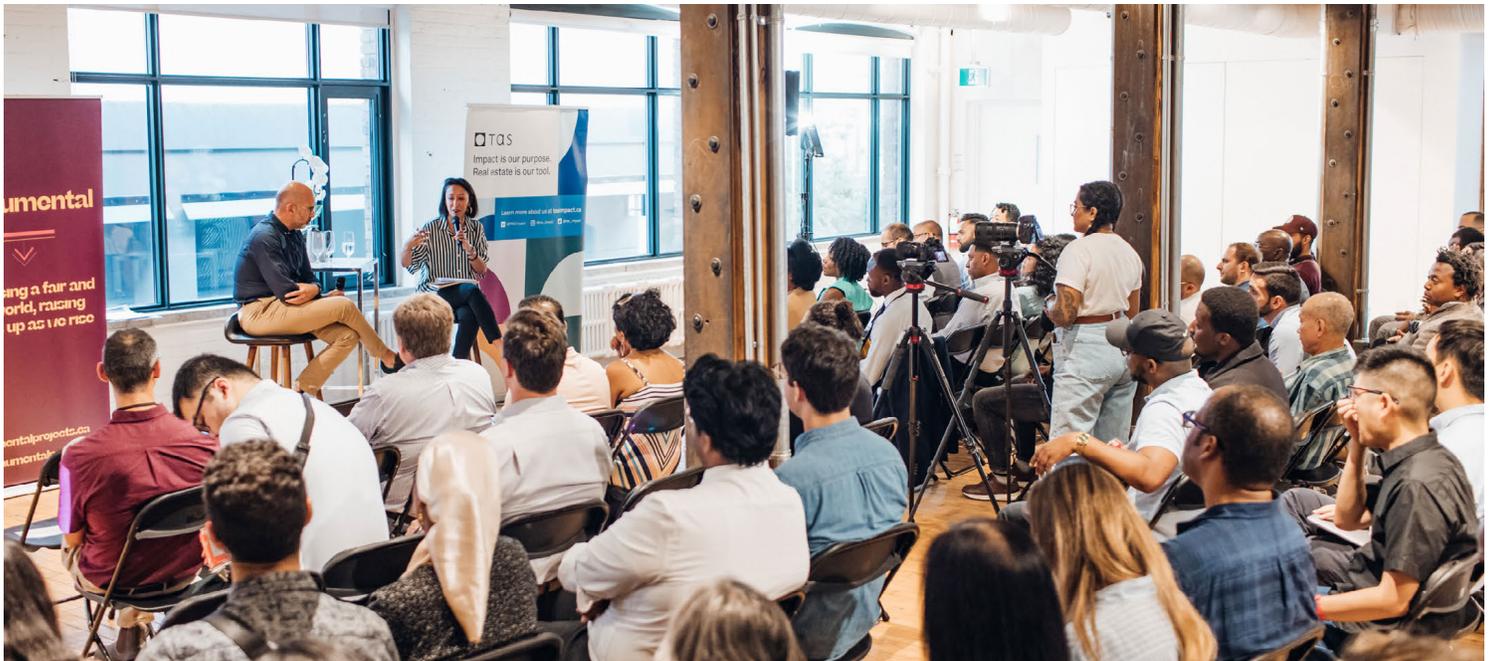
STRATEGIC PRIORITY:
ENGAGEMENT

FutureBUILDS: Panel Discussions & Networking

MARCH 06 2023 | JULY 18 2023

The infrastructure Institute co-hosted two panels with over 300 in-person attendees:

- BIPOC Entrepreneurs as Real Estate Developers
- FutureBUILDS Fireside Chat & Community Networking





What's going on with construction traffic in downtown Toronto? Here's what we found



ECONOMICS | Matti Siemiatycki | uoft

Cost of living is everything, amid soaring population: Infrastructure expert

South Parkdale feeling development pressures and the traffic that comes with it

Time to close the gap in Black-led recreational spaces in Toronto

There is growing evidence that a Black-led community centre is necessary in Toronto — necessity has been apparent to the Somali community for decades.

Meet a group with big plans to build Toronto's own Somali community centre

Getting the most value from public-private partnerships

YEAR IN REVIEW

MEDIA & NEWS

Our 47 features in TV, radio, print media, and podcasts have more than doubled from the previous year.

TORONTO STAR

THE GLOBE AND MAIL

NATIONAL POST

tvo

MONTREAL GAZETTE

NOVÆ RES URBIS

CityNews

STUDY EXPLORES THE POTENTIAL OF LAND VALUE CAPTURE AS A MUNICIPAL REVENUE TOOL

GETTING MORE BANG FOR OUR BUCK

Max Duran

News / Local News

A lot rides on REM's success, from new transit models to Caisse's future

While the 1960s ushered in a new era of transit networks such as the Montreal métro, the 2010s and early 2020s have been marked by bad planning, stalled projects and cost overruns.

Jason Magder • Montreal Gazette

Canada's population surpasses 40 million

African cities and climate change: the real debate is who should pay to fix the problem

Markham's Buttonville Airport could become massive industrial hub as housing plans scrapped

'Dicey territory': Greater investment, mixed-use remake needed to reverse downtown decline

Life / Homes

Urban exodus: Remote work drives need for housing outside Toronto's downtown core

Why Can't Ontario Build Big Things Anymore?

The Agenda with Steve Paikin
May 24, 2023

Share     



INFRASTRUCTURE INSTITUTE

• SCHOOL OF CITIES



Toronto's housing affordability crisis poses threat to city's future

OLIVER MOORE > URBAN AFFAIRS REPORTER

Toronto election reality check: The top mayoral candidates on Ontario Place, Dundas renaming and Gardiner rebuild — and what the experts say

We asked the experts to comment on the leading mayoral candidates' promises about some hot-button topics in Toronto.

SUPPORTING SOCIAL PURPOSE R.E. DEVELOPMENT

KEVIN WEAVER

Should we get back to this? The four fixes that could rescue downtown

Toronto is now among the worst cities in North America for downtown activity. Urbanists and insiders outline how to make the core thrive again.

Cost of building LRT is spiking across Canada. Should Hamilton be worried?

The estimated cost of extending LRT from Kitchener to Cambridge just tripled to \$4.5 billion, spurring questions about whether Hamilton's light rail transit project will need a budget boost.

Experts examine Toronto fundamentals as crane count rises

Don Wall | April 13, 2023

Real estate development incubator aims to increase industry diversity

ALEX BOZIKOVIC > ARCHITECTURE CRITIC

Toronto mayoral election: Which city wards played a pivotal role in Olivia Chow's victory?

Olivia Chow won 14 of the city's 25 wards and 37.2 per cent of the votes cast.

The pros and cons of using P3s to build schools

5 months ago | Radio | 8:30

CTV NEWS

yahoo!

The New York Times

HAMILTON SPECTATOR

BNN Bloomberg

CHAT NEWS TODAY.ca
Medicine Hat. RIGHT NOW.

ReNew
CANADA

Ontario Professional Planners Institute

MY MORNING
CTV NEWS

construct connect

BUILDING

CBC NEWS

Global NEWS

spacing

FINDING NEW USES FOR RETAIL

Rahul Gupta

On shortfalls and taxes: Toronto is in a tough financial situation no matter who wins the election

Scarborough RT derailment raises questions about state of repair on TTC

The TTC has said it is short more than \$10 billion over the next 15 years to maintain a state of good repair on its aging infrastructure.

What's going on with construction traffic in downtown Toronto? Here's what we found



Province examining 'solutions' to connect Ontario Line passengers to Ontario Place

By Hannah Jackson • Global News
Posted April 24, 2023 4:55 pm • Updated April 24, 2023 8:11 pm

Montreal's new, for-profit light-rail system: national model or cautionary tale?

Jul 28, 2023 | 2:02 AM

Land value capture can play a critical role in building and paying for transit

By Building — Last updated Apr 27, 2023

Public-Private Partnerships: Where do we go from here?

GTA non-profits experiencing increasing demand for services: report

YEAR IN REVIEW

GROWING NETWORKS

Fostering an ecosystem of mission-aligned real estate professionals, non-profits, and public players is essential to our work. Our network has significantly grown this past year through new partnerships, the launching of new programs, and engagement through new social media profiles.





Cultivating Partnerships

We continue to grow our network of clients, partners, program supporters and participants. Our goal is to convene key actors across sectors to encourage more equitable real estate development, mainstream creative mixed-use approaches, and prototype solutions for urban infrastructure challenges that cities across Canada and the globe face today.

The logo for CREATE TO, featuring the word "CREATE" in black and "TO" in black, with a green underline under "CREATE".The logo for monumental, with the word "monumental" in a bold, lowercase, orange font.The logo for Daniels, with "Daniels" in blue and "love where you live™" in a smaller blue font below it.The logo for United Way Greater Toronto, featuring a red icon of hands holding a person and the text "United Way Greater Toronto".The logo for TORONTO LANDS CORPORATION, featuring a stylized blue and green icon and the text "TORONTO LANDS CORPORATION".The logo for TORONTO, featuring a blue icon of a building and the word "TORONTO" in blue.The logo for Infrastructure Ontario, featuring a black icon of a stylized 'O' and the text "Infrastructure Ontario".The logo for CIB BIC, with "CIB" in black, a red maple leaf, and "BIC" in black.The logo for CIP-ICU, featuring a green icon of a building and the text "CIP-ICU" and "CANADIAN INSTITUTE OF PLANNERS INSTITUT CANADIEN DES URBANISTES".The logo for plaza POPS, with "plaza" in black and "POPS" in green, with a green and white striped pattern below.The logo for CMHC SCHL, featuring a red chevron shape and the text "CMHC SCHL" with a red maple leaf.The logo for CP Planning, featuring an orange circle with two white interlocking loops and the text "CP Planning".The logo for EVERGREEN, featuring a black icon of a tree and the word "EVERGREEN".The logo for NEW MARKET FUNDS, featuring a blue icon of a building and the text "NEW MARKET FUNDS".The logo for Urban Minds, featuring a black icon of a building and the text "Urban Minds".The logo for SVX, with "SVX" in blue and "Invest for impact · Investir pour l'impact" below it.The logo for Future Skills Centre, with "Future Skills Centre" and "Centre des Compétences futures" in black.The logo for sccr., with "sccr." in black.




 infrastructureinstitute Following Message + ...

107 posts 601 followers 318 following

Infrastructure Institute
 Education
 Training, advisory and interdisciplinary research hub at the University of Toronto's School of Cities
linktr.ee/infrastructureinstitute
 Followed by mysimbai, phatle, cnnrsvns + 13 more

POSTS REELS TAGGED

Infrastructure Institute in the news:

Artscape, a Toronto non-profit arts space provider, to be placed into receivership

Source: <https://www.foxnews.com/real-estate/artscape-receivership>



mixed use



+{plus}2.0
Exhibition Celebration
Thu, Sep 14, 2023 6:00 PM - 9:00 PM

Infrastructure Institute in the news:

Does Ontario need to build on the Greenbelt to ease the housing crisis? Not so fast, say some experts

Meanwhile Spaces : Transforming City-Owned Buildings in Toronto
 When: Monday, September 11, 2023 5:30 PM - 7:30 PM
 Where: Collision Gallery, 30 Wellington Street West, Toronto

With special guests:
 SOCA + I's OK Studios
 Tara Cousins Wilson - Principal, The Studio of Contemporary Architecture
 Sall Yasari - Founder and Executive Director, I's OK Studios
 Chris Wilson - Board Chair, I's OK Studios




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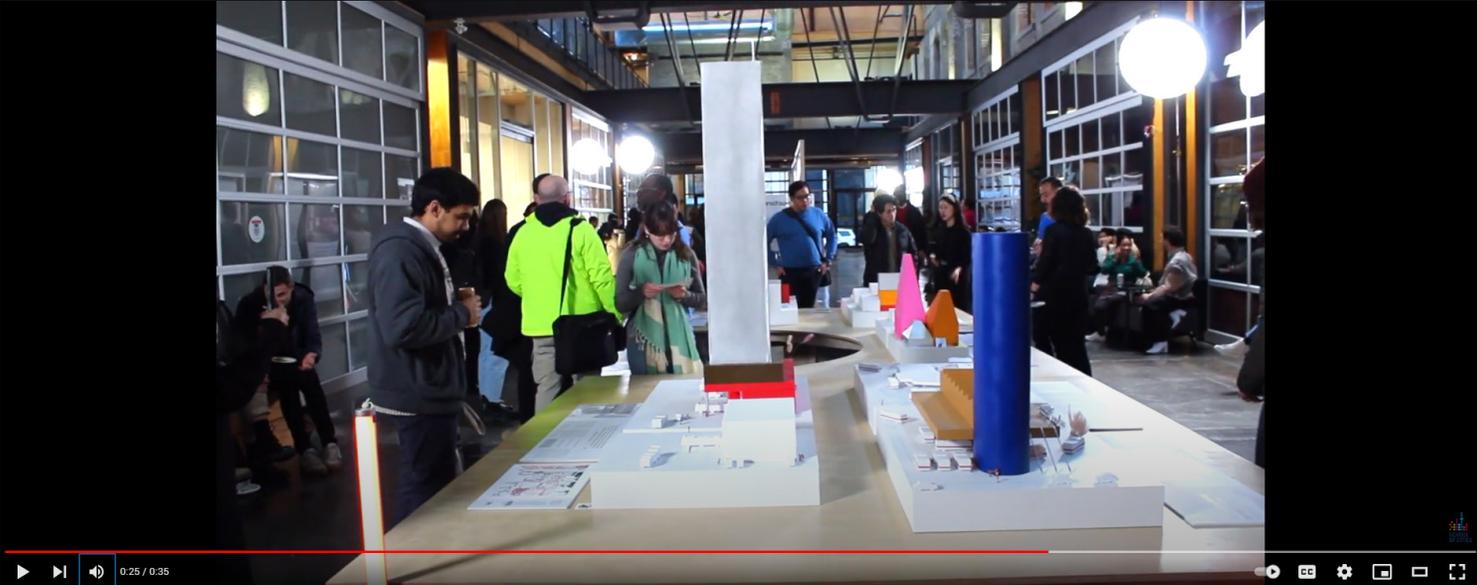
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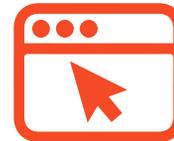
This past year, we continued to broaden our virtual presence. Building on top of the website and newsletter launched last year, we also established several new social media channels and profiles across prominent digital platforms. This includes a new X (formerly twitter) account and instagram page.

We were able to significantly increase our online engagement across all of our existing and new channels. Our website experienced over 33,000 new website visits and we gained around 700 new followers across all social media platforms. We have also been able to reach over 100+ countries worldwide through our online engagement channels.



691

New followers across social media platforms



33K+

New website views



106

Countries reached across all platforms



800

New newsletter subscribers



1,500+

Views on videos



A miniature city scene with tiny figures and a large red structure. The scene is set on a white surface, possibly a table. On the left, there is a large, solid red rectangular block. In front of it, several tall, thin, golden-brown grass-like plants are arranged in a row. To the right of the plants, there are several tiny human figures. One figure is standing and looking towards the right. Another figure is standing with their back to the camera, looking towards the right. A third figure is sitting on the ground, looking towards the right. In the background, there are blurred lights and structures, suggesting a cityscape. The overall scene is a miniature model of a city or urban environment.

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